



Foreign Investment In Chinese Shopping Centres Andrew Taylor, Macquarie

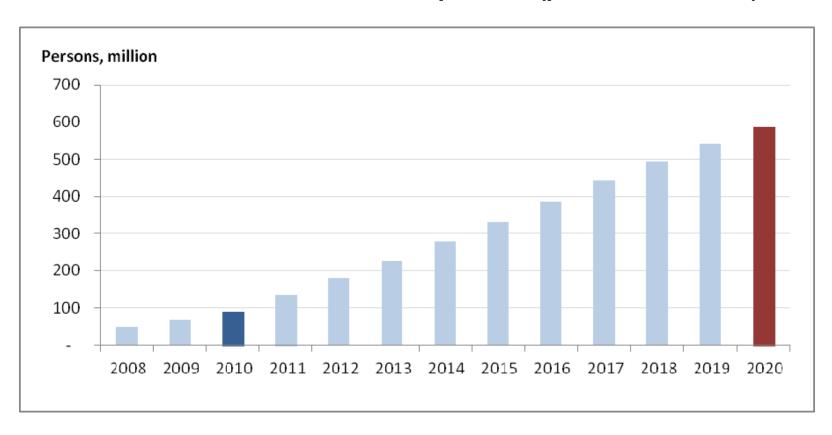
October 2014

STRICTLY CONFIDENTIAL FORWARD thinking

The World's Biggest Growth Driver: Chinese Middle Class Population



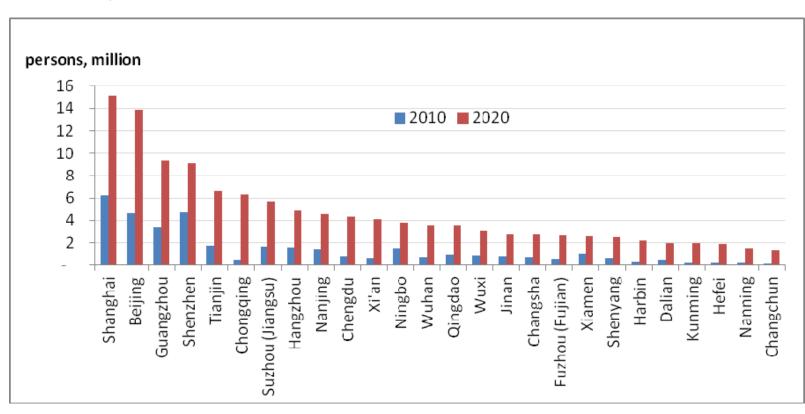
China Overall Middle Class Population (persons in million)





The Growth Levels Do Vary

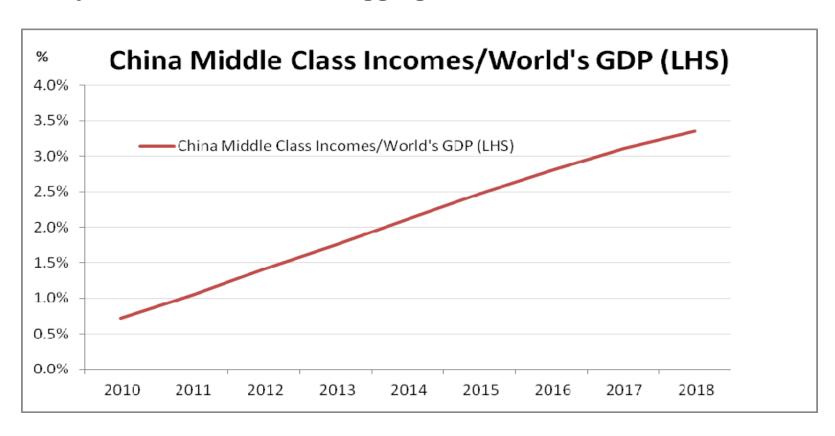
Major Cities' Middle Class Population (persons in million)





Increasing Importance On a Global Scale

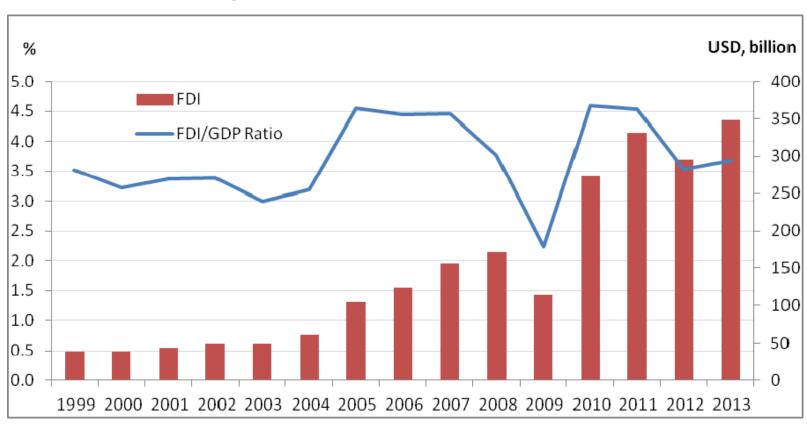
Major Cities' Middle Class Aggregate Incomes vs. World's GDP





The World is Underweight China

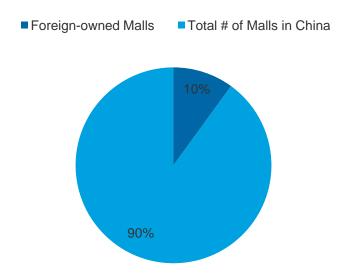
China's Foreign Direct Investment and its ratio to GDP



Foreigners are Still a Minority in a Fragmented Market



- •According to Deloitte, total number of shopping malls in China was approximately 3,700 as at 2013.
- •The biggest foreign investor in China shopping mall business, Capitaland, owns 62 malls in China as at mid 2014, representing approximately 1.7% of total supply in China. The top 10 foreign investors own approximately 10% of shopping mall supply in China.



Source:

Deloitte China Shopping Mall Report 2013; China Mall Organization; CapitaMalls Asia; Macquarie Securities Property Research

Top 5 Global Shopping Mall Operators



- •Simon Property Group is the largest retail REIT in the US and currently owns over 325 properties comprising 22 million sqm of gross leasable area
- •Wanda is the largest retail real estate developer and operator in China and owns 110 shopping malls across China with a total GFA of about 22 million sqm.
- •General Growth Properties is the second largest retail property REIT in the U.S, operating about 120 malls totalling approximately 12 million sqm of gross leasable area.
- •Westfield currently owns 119 shopping malls in Australia, New Zealand, the United Kingdom and the United States with over 10 million sqm of retail space.
- **DDR** owns and manages **385** retail properties with approximately **10** million sqm in the continental United States and Puerto Rico.

Source:



Top 5 Shopping Mall Operators in China

- •Wanda owns 110 shopping malls across China as at mid 2014 with a total GFA of approximately 22 million sqm.
- •China Resources Land owns 40 shopping malls in China as at mid 2014, totalling approximately 2.5 million sqm. A further 40 malls will be delivered from now till 2017, with total GFA estimated to reach 6 million sqm.
- •Shenzhen Commercial Properties ("SCP") has developed more than 60 commercial projects with a total GFA of about 5 million sqm. SCP has 20 shopping malls under management with a total GFA of about 2 million sqm across China
- **COFCO** currently operates **6** shopping malls under the brand of "Joy City" with a total GFA of over **1.5** million sqm, and plans to expand to over **30** Joy City malls in 5 years.
- •Longfor operates 18 shopping malls as at 4Q 2014 with a total GFA of over 2 million sqm
- **Vanke** operates **10** shopping malls as at 2014 with a total GFA of about 1 million sqm, and there are about **10** more centres opening in the next 3 years.

Source:

Wanda website, China Resources Land website, SCP website, Longfor website, Sina Finance

Top Foreign Operators in China



- Capitaland operates 62 malls in China with a total GFA of 6.4 million sqm
- New World operates 27 malls with a total GFA of 2.9 million sqm
- •Macquarie manages 13 malls with a total GFA of 1.2 million sqm
- •Swire operates 5 commercial properties with a total GFA of about 1 million sqm
- •Wharf operates 5 commercial properties with a total GFA of about 2.1 million sqm
- •SHK operates 16 shopping centres with a total GFA of 890,000 sqm
- •Gaw owns 6 shopping centres in mainland China with a total GFA of 558,000 sqm
- **SM Prime** owns 5 shopping centres in mainland China with a total GFA of 800,000 sqm

Source:

Official websites of the companies listed above



The Real Estate Challenges

Tesco

Aggressive expansion ended up being acquired by China Resources

Carrefour

Closed 6 stores in China in 2012

Bestbuy

Exited China market

•B&Q

Closed 24 stores during 2009-2012

Simon

Where in process of developing 4 properties prior to selling to SCP

Gerrity

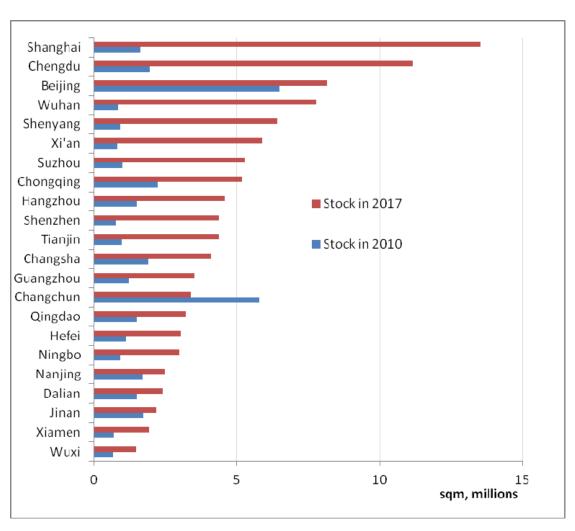
Acquired 4 sites prior to pulling out

Retail Supply & Stock

Major Tier-1 and Tier-2 Cities



Stock of 2017 vs. Stock of 2010 in major cities (sqm)





On-line Sales: The New Challenge

E-commerce Spending Growth and % of Retail Sales (2010-2016E)



Source: iresearch, Deloitte China Shopping Mall Report 2013



THANK YOU